



GAIN™ - Growing Ever Stronger!

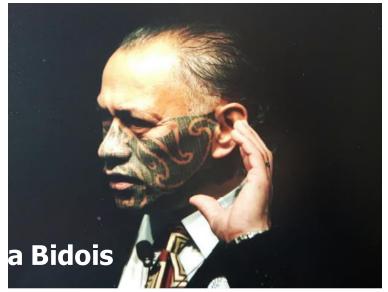
Jim O'Brien, GAIN™ Convenor

Quarry/NZ Conference

July 6, 2023

NEW ZEALAND – LAND OF WELCOMES!











- Will never forget the very special welcome to Rotorua in 2011
- Was very honoured to be invited to the AQA50 Celebration in 2019 in Christchurch
- And delighted to be welcomed back – this time with the whole GAIN Team to Queenstown and Christchurch!

GAIN REPRESENTS 77% OF GLOBAL AGGREGATES!



Just to recap:

- GAIN[™] is a voluntary liaison of aggregates associations around the world, with the vision of promoting a more sustainable aggregates industry globally
- GAIN now has 20 members on all 6 continents, representing 77% of global aggregates production of 40.5bnt
- It continues to grow in strength and ambition...
- See www.GAIN.ie.

GAIN - HOW WE WERE BORN AND GREW UP...









- GAIN founded in 2010 with only 5 members...
- NZ joined in 2012
- Dream was that we all had similar problems, but could share different solutions!
- Sharing of best practice benefitted everyone!
- Went from strength to strength in biennial meetings

5th GAIN MEETING IN BARCELONA SET RECORDS!



- By 2018, the formula was well-proven
- Barcelona welcome attendees from all 6 continents...
- Next meeting was planned for 2020 in Argentina...
- But COVID came along!

COVID LED TO VIDEO CONFERENCE CALLS!



- Since COVID began, we have had 22 video conference calls
- Each of approx 1.25 hours, typically 16-20 people attending, kindly hosted by AE-UEPG
- Specific topic each call combined with "friendly chat", documented with notes within a few days
- Time zones dictate balance between early (5am in Alberta, Canada to 11pm in Wellington, New Zealand, but there is great value in spanning the globe!

Topics covered included:

- COVID safe working protocols
- Challenging COVID lockdowns
- Best practice in river extraction
- Curtailing illegal sand extraction
- Production data and trends
- Recycling
- Sustainability Targets
- Skills Development/Training (IQ)
- Resource planning, permitting
- Supply Chain Challenges
- Water Management
- Air Quality Management

6th GAIN MEETING IN QUEENSTOWN – BEST YET!



VERY SUCCESSFUL QUEENSTOWN MEETING!



Attendance included China, South Korea, Malaysia, Europe, Canada, USA, Colombia, Argentina, NZ

Apologies from Australia, India, South Africa, Mexico, Brazil, Japan

Topics covered included:

- National Overviews, Structure Challenges and Opportunities
- Economic Developments
- Sustainability Leadership
- Health, Safety, Social Issues
- PR and Communications
- Brainstorming our GAIN
 Strategy to 2030 and beyond

GAIN STRENGTHS.....







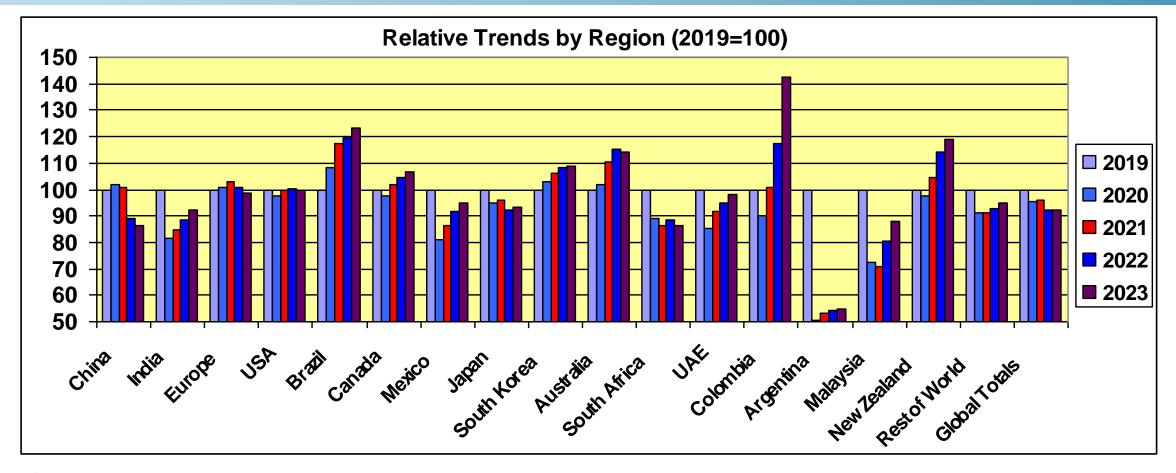
- GAIN Vision is a truly Sustainable Global Aggregates Industry
- GAIN Mission is friendly sharing of Best Practices globally
- Most used bulk product on the planet = 40+ billion tons
- ■Extracted from ~200,000 quarries
- Employing some 3.5 million people, and many more indirectly
- Mostly small/medium-size companies
- Annual sales around US\$350 billion!
- Highly sustainable activity, essential to society!
- GAIN is unique in its trans-global structure!
- GAIN is all about extending the hand of friendship and support in that we all benefit, and so does society!

GLOBAL PRODUCTION UPDATE, 2019-2023

	Actual	Actual	% Change	Actual	% Change	Actual	% Change	Estimated	% Change
GAIN Country	2019 mt	2020 mt	2020 v 2019	2021 mt	2021 v 2020	2022 mt	2022 v 2021	2023 mt	2023 v 2022
China	19560	19890	1.7%	19680	-1.1%	17420	-11.5%	16890	-3.0%
India	6035	4920	-18.5%	5125	4.2%	5330	4.0%	5580	4.7%
Europe	2986	3005	0.6%	3079	2.5%	3013	-2.1%	2950	-2.1%
USA	2388	2331	-2.4%	2388	2.4%	2390	0.1%	2380	-0.4%
Brazil	535	580	8.4%	628	8.3%	640	1.9%	660	3.1%
Canada	417	408	-2.2%	425	4.2%	435	2.4%	445	2.3%
Mexico	400	325	-18.8%	346	6.5%	366	5.8%	380	3.8%
Japan	375	355	-5.3%	360	1.4%	345	-4.2%	350	1.4%
South Korea	368	378	2.7%	390	3.2%	398	2.1%	400	0.5%
Australia	185	188	1.6%	204	8.5%	213	4.4%	211	-0.9%
South Africa	180	160	-11.1%	155	-3.1%	159	2.6%	155	-2.5%
UAE	158	135	-14.6%	145	7.4%	150	3.4%	155	3.3%
Colombia	144	130	-9.7%	145	11.5%	169	16.6%	205	21.3%
Argentina	137	69	-49.6%	73	5.8%	74	1.4%	75	1.4%
Malaysia	199	144	-27.6%	141	-2.1%	160	13.5%	175	9.4%
New Zealand	42	41	-2.4%	44	7.3%	48	9.1%	50	4.2%
GAIN Totals	34109	33059	-3.1%	33328	0.8%	31310	-6.1%	31061	-0.8%
Rest of World	9918	9020	-9.1%	9031	0.1%	9216	2.0%	9439	2.4%
Global Totals	44027	42079	-4.4%	42359	0.7%	40526	-4.3%	40500	-0.1%

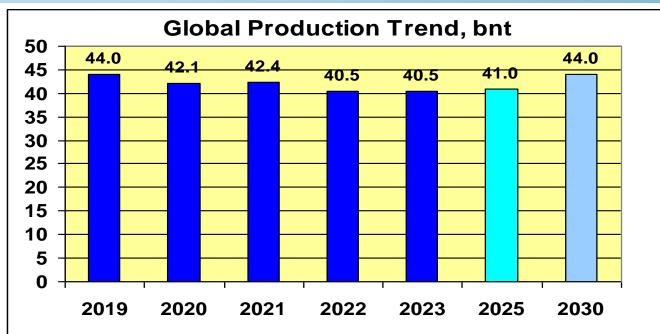
- February 2023 review with GAIN members of best estimates of production trends 2019-2023
- Mostly notable change for 2022 was -11.5% decline in China, further -3% anticipated in 2023
- Hence 2023 global figure is ~40.5bnt, still -8% or 3.5bnt down on pre-COVID 2019

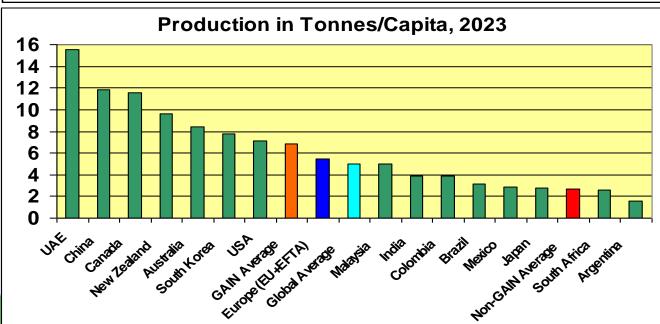
PRODUCTION TRENDS BY REGION



- Graph illustrated changes by region, in each taking the 2019 figure as 100%
- China is the most significant decline, 2023 being almost -15% down versus 2019 (drop of 2.7bnt)!
- Almost all other regions now in slow to modest growth!
- But could still take to 2030 to recover to 2019 level depends on geopolitics, financial stability

GLOBAL PRODUCTION TREND & TONNES/CAPITA





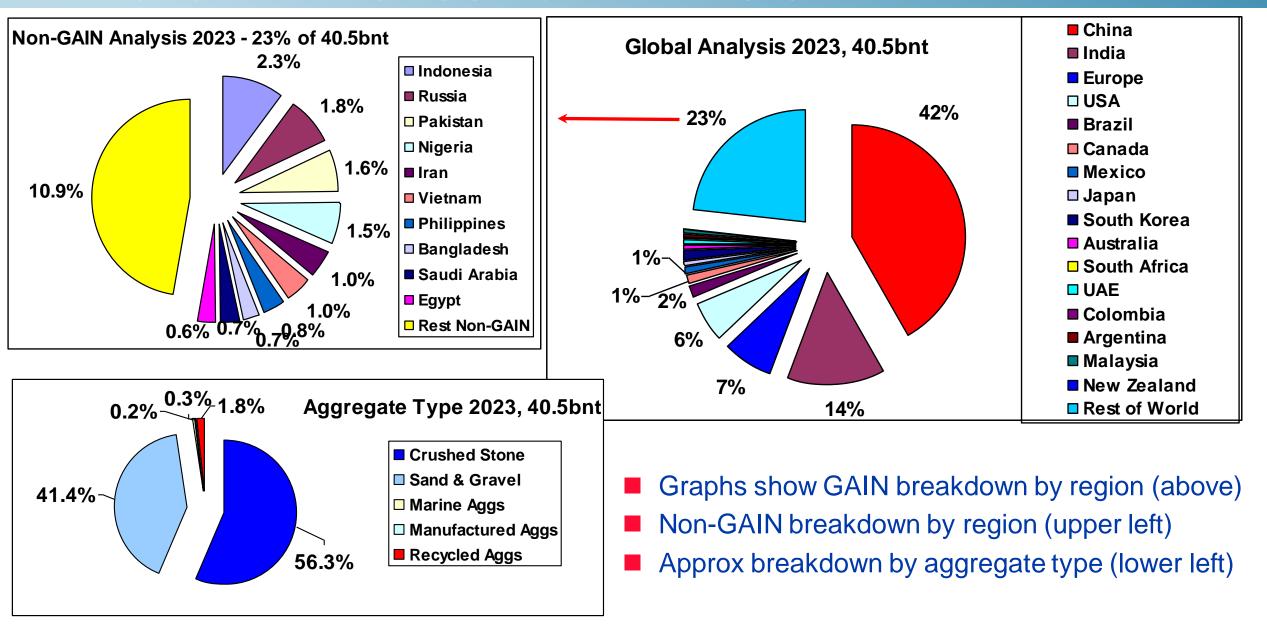
In terms of the global production trend

- 2019, pre-COVID, outlook was positive
- In 2020, COVID knocked 2bnt off global production – initially feared worse!
- 2021 saw a return to modest recovery
- In 2022, war started, China slowed, dropping ~2bnt off global production
- 2023 on hoping for peace & stability!

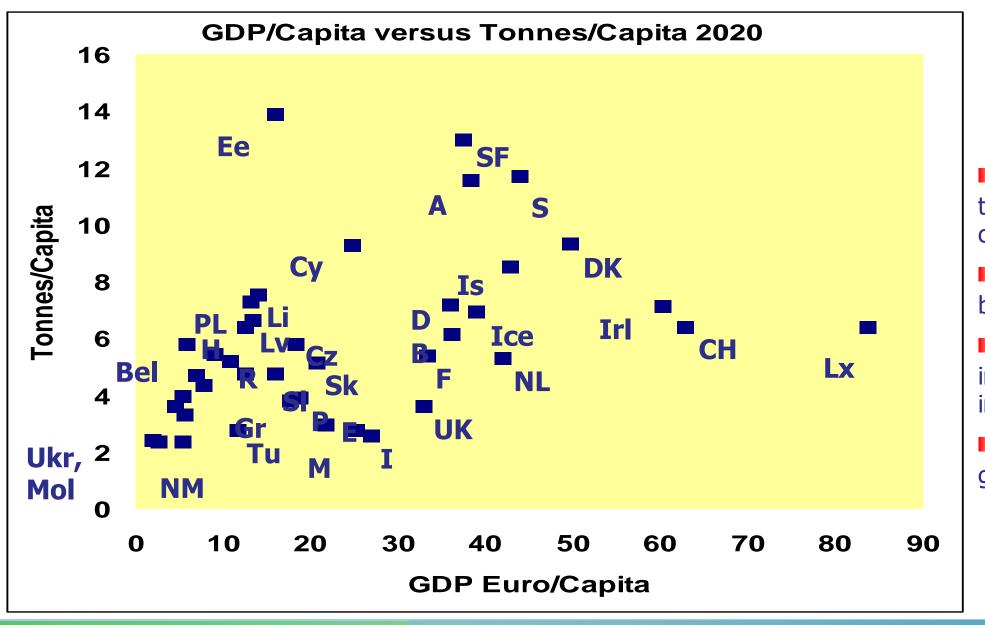
In terms of production tonnes/capita

- China is now at more reasonable ~12t/c
- Advanced economies vary ~7-12t/c
- Europe at ~5.5t/c, global average at 5t/c
- Developing regions vary from ~5t/c down to 1.6t/c, all these with significant potential for growth!

GLOBAL PRODUCTION BY REGION AND TYPE

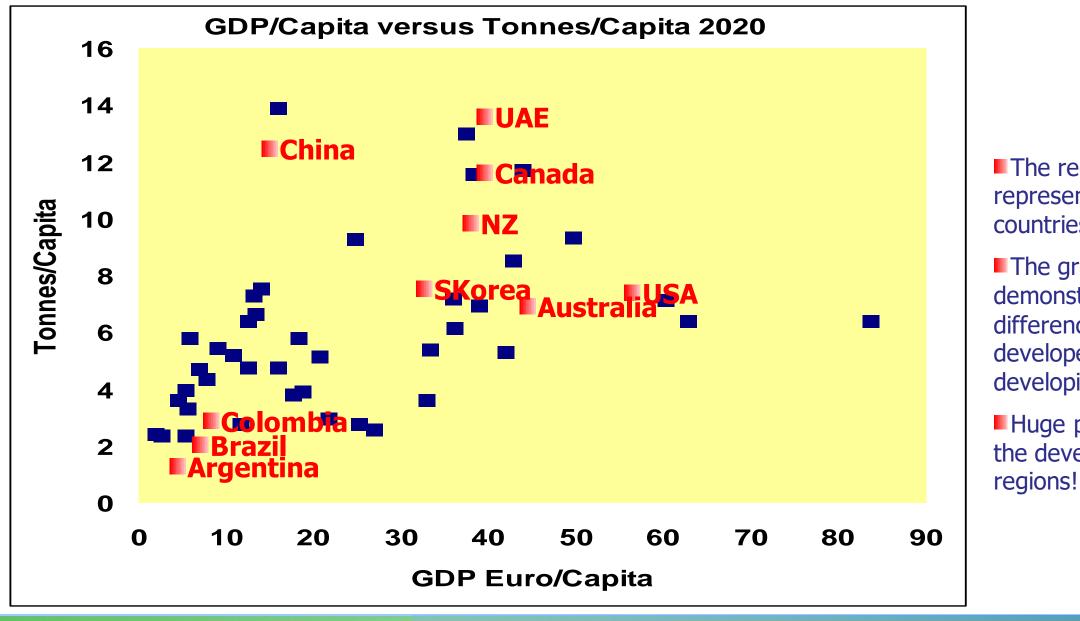


EUROPE – RELATING GDP/C AND TONNES/C



- Blue dots represent that data for the various countries in Europe
- The red curve is the best-fit trend
- It is clear that t/c increase as GDP/c increases
- And that economic growth drives higher t/c!

GAIN - RELATING GDP/C AND TONNES/C



- The red dots represent the GAIN countries
- The graph demonstrates the differences between developed and developing regions
- Huge potential in the developing regions!

SOME THINGS WE'VE LEARNED AND ACHIEVED..

GAIN Lesson #1: Plan for the Future!

Plan Access to resources for next 20-30 years

- Optimise transport to the market, ideally by water or rail
- ■Optimise process and products to "Industry 4.0" (<5kWh/ton, <5kgCO2/ton)
- ■Phase out illegal quarrying!
- ■Substitute manufactured sand for natural sand (M-Sand)













GAIN Lesson #2: Excellence in Sustainability!

- Achieve zero fatalities, zero injuries, zero harm
- COVID-19 Safe!
- ■Minimise dust emissions
- ■Minimise water usage ■Recycle where viable
- Foster Biodiversity!





#2 Success - Best Practice in River Extraction



Waste not want not

It is absolutely necessary to promote a better image of the industry! Work closely with Governments,

- Permitting Authorities, Neighbours, Local Communities, Green Groups, Schools...
- **■Defend the legitimate interests** of the responsible Aggregates Industry!
- **Lobby Authorities** to promote the development of Infrastructure
- Work with GAIN Colleagues to be a highly respected Industry Voice globally!





GAIN Lesson #3: Public Relations/Lobbying!





GAIN 2020 # 1 Success - Fighting COVID-19!

SR STEVIN

Covid-19





- ■Industry learned how to safely work through the crisis – and improve!
- A spectacular success!





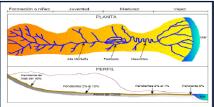








- River Extraction from: Colombia
 - China
 - India
 - Malaysia
 - New 7ealand
 - UK (as marine aggregates)
 - United States
 - Canada (Alberta)
- ■Requires detailed hydrological study and monitoring
- ■Very helpful to GAIN members in responsible river extraction, a very important activity in several countries......





#3 Success - UNEP & Irresponsible Extraction





- ■We built up a global picture of irresponsible/illegal sand trade
- ■Got case studies from China, Singapore, India, Malaysia....
- ■For first time a GAIN initiative, put industry position to UNEP
- ■Good hearing in UNEP on-line consultations, achieved better understanding of the issues





GAIN/UEPG VISIT TO SEOUL, SOUTH KOREA





- Korea Aggregates Association (AAK) invited to GAIN/UEPG
 Team to share Best Practices in Seoul on November 14-18, 2022
- Team included Antonis, Cesar, Jaume, Steffan (and Mark Russell remotely)
- Series of presentations on quality assurance, planning, permitting, restoration and public relations, also on marine aggregates
- Extraordinarily warm welcome, both sides learned a lot
- Unlocking new potential of GAIN, providing support to its members!





ASOGRAVAS CONFERENCE, CALI, COLOMBIA









- Sixth National Meeting of the Colombian Aggregates Industry
- Held in Cali (SW Pacific Region) on September 7-9, 2022
- Approx 500 delegates, major machinery exhibition
- Buoyant economic outlook under new President, Gustavo Petro
- Major infrastructural development, with double-digit growth
- GAIN presence welcomed, gave keynote speech
- Big focus on cost inflation, even tougher with currency decline

GAIN DRIVES MITIGATION AND ADAPTATION...

- Mitigation applies to all emissions, noise, dust, transport and CO2 (<5kgCO2/ton) where it makes economic sense to do so!
- Adaptation to climate change is creating positive opportunities!
- Industry is also playing a very important role in fostering biodiversity
- Industry creates and supports circular economy and societal well-being!







GROWING GAIN MEMBERSHIP....

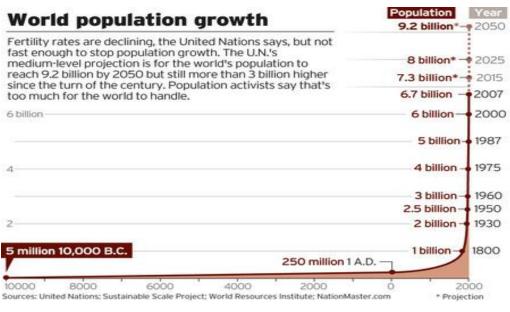


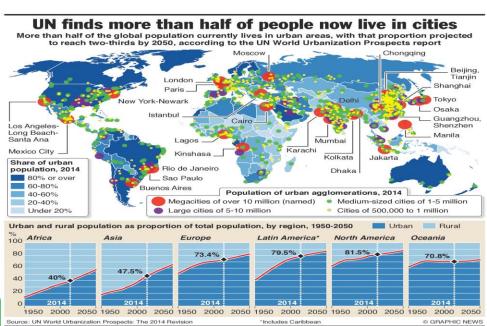
- Immense potential to grow GAIN further (9bnt, 3.4bn people)!
- Challenge is that in developing regions, associations are not yet established, aggregates tends to be an informal sector
- Need to spread the GAIN success story articles in newsletters!

Growth Regions for GAIN:

- Latin America will be focus of Argentina
 Meeting in 2024
- SE Asia, particularly, Vietnam, Thailand, Indonesia, reconnect with Japan!
- Africa several enquiries of interest, greatesr potential North Africa, Nigeria
- Mid-East Saudi Arabia
- Central Asia Republics

THE GAIN CHRYSTAL BALL TO 2030....





Positive Drivers:

- Global population: 8bn in 2023, likely 8.7bn in 2030, growing by 80m per year!
- Urbanization growing at 0.4%/year especially in Asia, reaching 60% by 2030...
- Aggregates demands driven by energy, food and water shortages and by climate adaptation

Negative Aspects:

- War in Ukraine and geopolitical tensions in other regions are slowing growth and creating uncertainty
- COVID legacy is still impacting supply chains, slowing energy transition, causing high inflation, adding to social unrest
- Excessively green policies!

Outlook to 2030:

- Optimistic that postives will outpace negatives by 2025, leading to global growth to 2030!
- If so, and if China maintains stability in its demand, global aggregates demand could reach 45-50bnt by 2030!
- Aggregates are absolutely essential to society!







Thank You!